

ICT Solutions & Services • Technology Distribution • Management Consulting



Driving Technology

# DATATEC GROUP RESULTS

For the year ended 28 February 2022

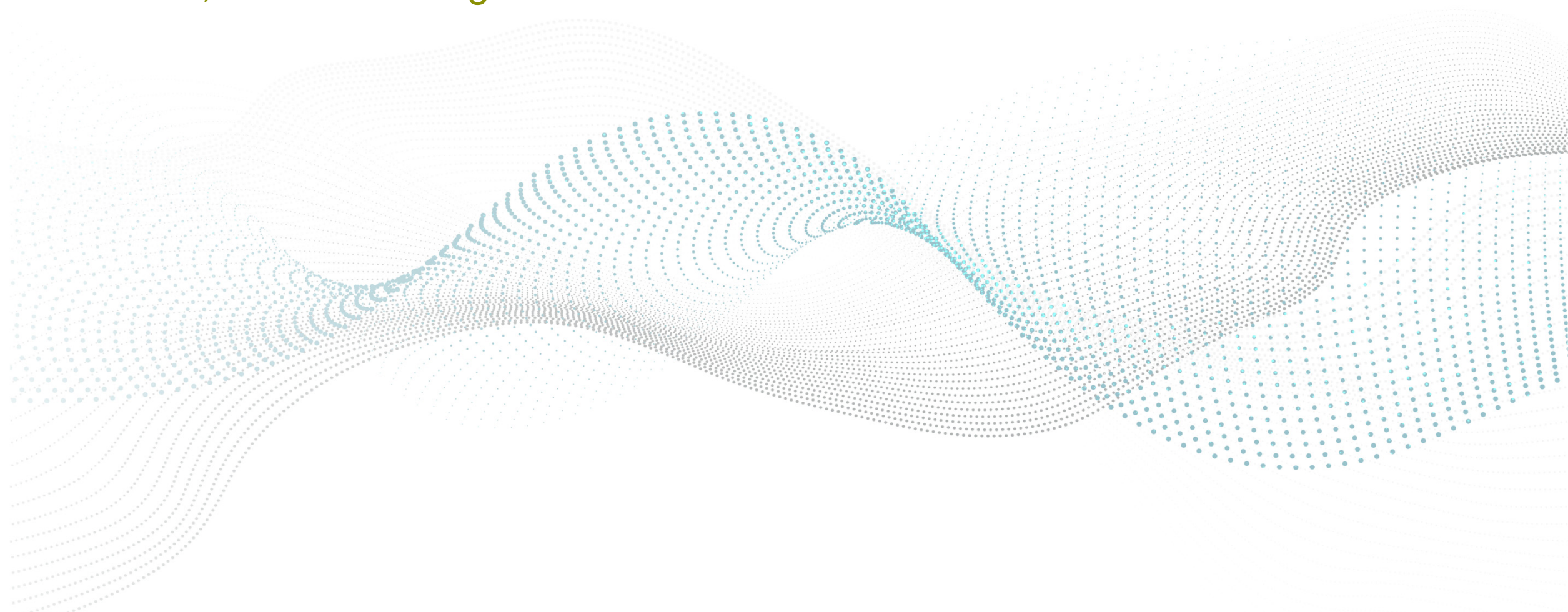


# Agenda

- Summary
  - Overview
  - Current trading
- Financial results
- Operational review
- Prospects & outlook

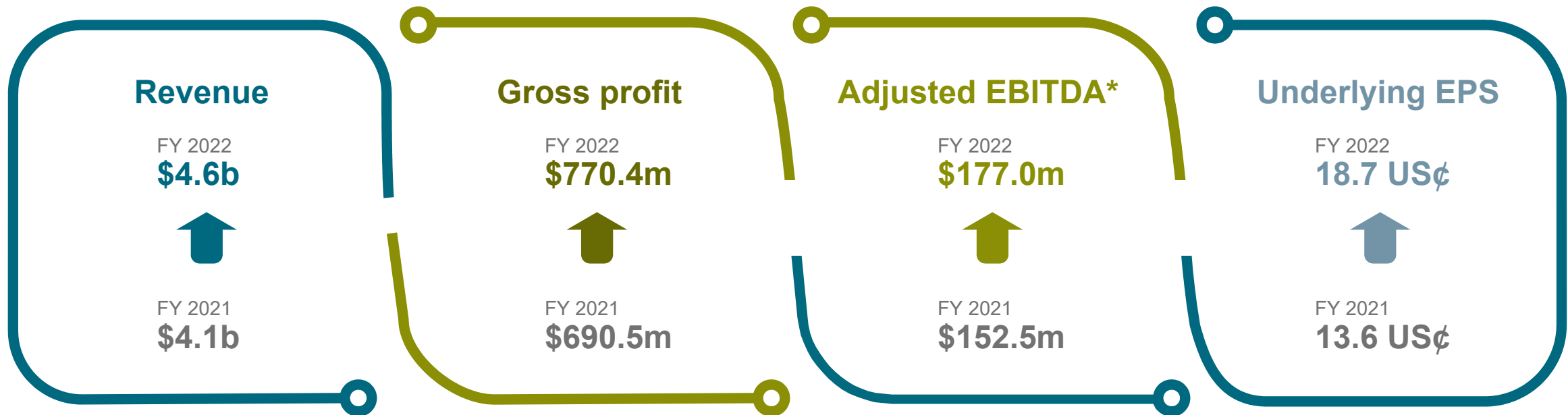
# Summary

Overview, Current trading



# Datatec Group

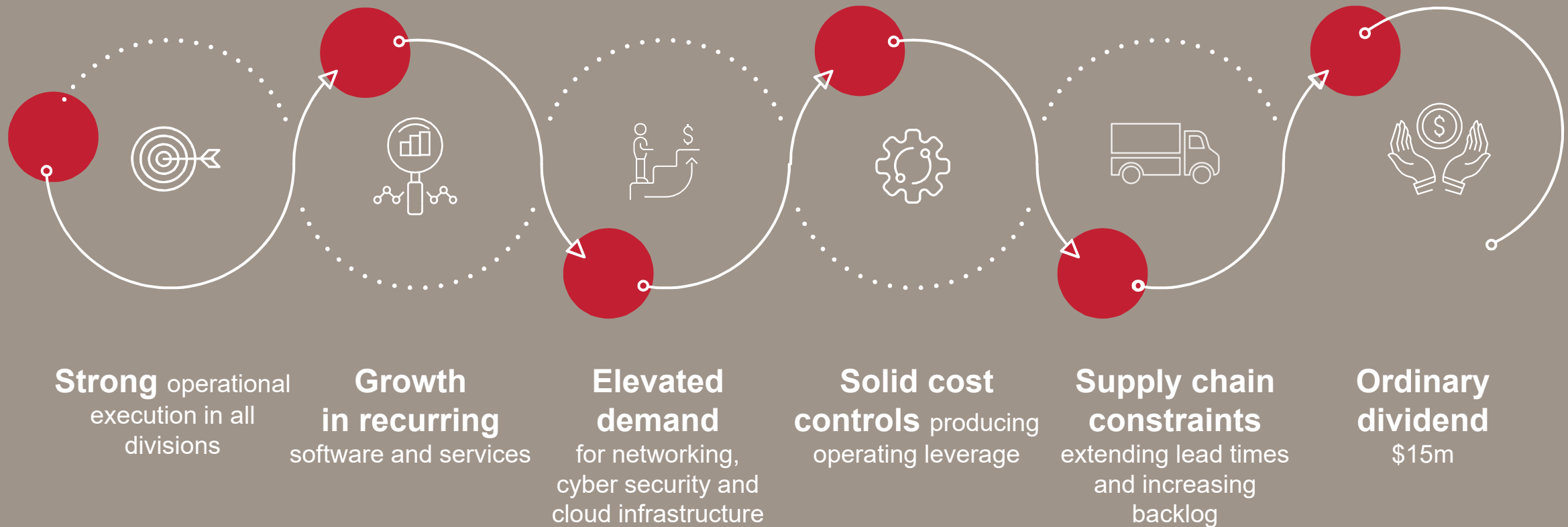
## Financial results summary



\* Excludes restructuring costs and share-based payments

# Datatec Group

## Overview



# Datatec Group

## Current trading



Continued strong demand in all divisions but increasing backlog

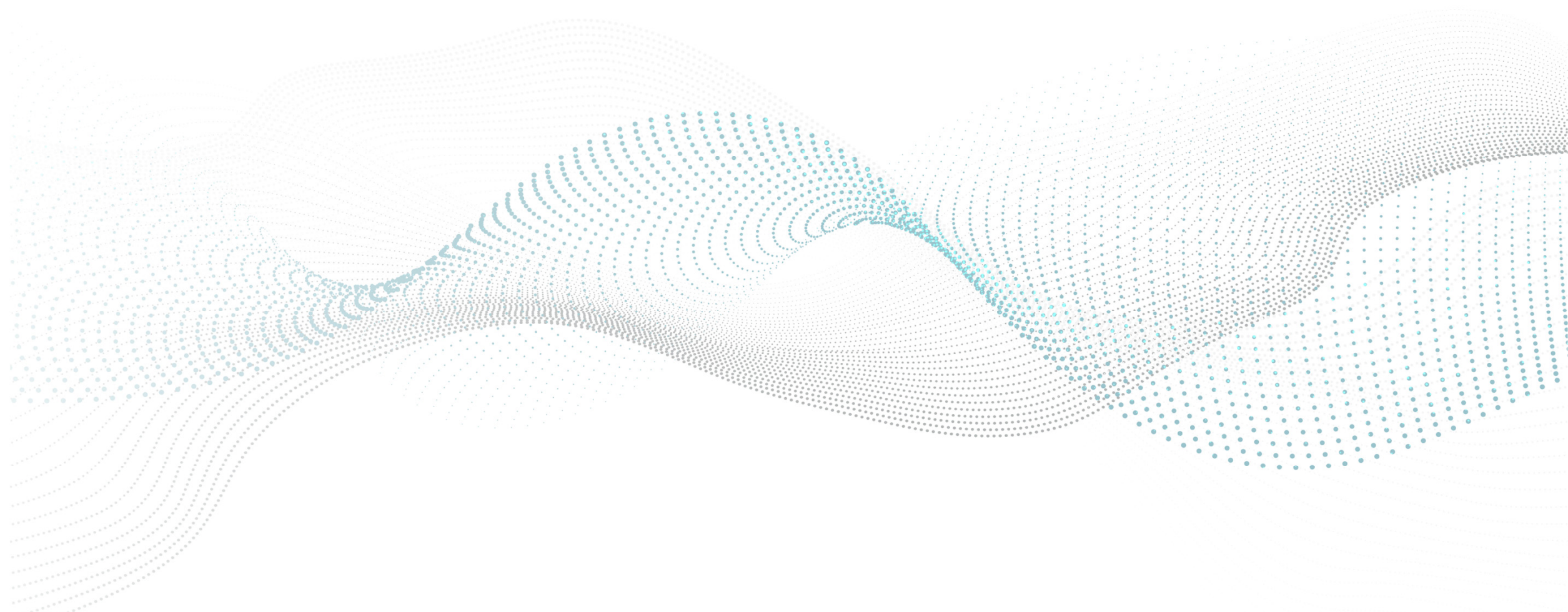
Accelerating move to “aaS” for most cloud technologies & infrastructure

Acute supply chain constraints due to China lock downs and surging energy costs

Strong balance sheet to support growth and inorganic initiatives

Diversified business mix with broad international presence

# Financial results



# Datatec Group

## Financial performance

| US\$m                                  | FY 2022        | FY 2021     | % Movement |
|----------------------------------------|----------------|-------------|------------|
| <b>Revenue</b>                         | <b>4,636.8</b> | 4,109.5     | 13%        |
| <b>Gross profit</b>                    | <b>770.4</b>   | 690.5       | 12%        |
| <b>Operating costs</b>                 | <b>(615.9)</b> | (571.9)     | 8%         |
| <b>EBITDA</b>                          | <b>154.5</b>   | 118.6       | 30%        |
| <i>EBITDA margin %</i>                 | <i>3.3%</i>    | <i>2.9%</i> |            |
| <b>Adjusted EBITDA*</b>                | <b>177.0</b>   | 152.5       | 16%        |
| <i>Adjusted EBITDA* margin %</i>       | <i>3.8%</i>    | <i>3.7%</i> |            |
| <b>Depreciation &amp; amortisation</b> | <b>(72.4)</b>  | (68.6)      | 6%         |
| <b>Operating profit</b>                | <b>82.1</b>    | 50.0        | 64%        |
| <i>Operating profit margin %</i>       | <i>1.8%</i>    | <i>1.2%</i> |            |
| <b>Net finance costs</b>               | <b>(31.3)</b>  | (25.7)      | 22%        |
| <b>Profit before tax</b>               | <b>50.9</b>    | 25.2        | 102%       |
| <b>Underlying EPS (US cents)</b>       | <b>18.7</b>    | 13.6        |            |
| <b>HEPS (US cents)</b>                 | <b>16.2</b>    | 1.8         |            |

Very **strong** revenue  
**growth**

**Increased** share-based  
payment charge

No **restructuring costs** in  
FY22

**Increased finance costs** in  
Latin America

\* Excludes restructuring costs and share-based payments

# Datatec Group

## Financial performance - segmental

|                                  | ICT Solutions and Services |             | Technology Distribution~ |             | Management Consulting |              |
|----------------------------------|----------------------------|-------------|--------------------------|-------------|-----------------------|--------------|
| US\$m                            | FY 2022                    | FY 2021     | FY 2022                  | FY 2021     | FY 2022               | FY 2021      |
| <b>Revenue</b>                   | <b>1,656.0</b>             | 1,449.5     | <b>2,890.4</b>           | 2,585.7     | <b>90.4</b>           | 73.2         |
| <b>Gross profit</b>              | <b>410.8</b>               | 367.5       | <b>319.0</b>             | 291.0       | <b>40.6</b>           | 31.0         |
| <b>Operating costs</b>           | <b>(318.3)</b>             | (285.6)     | <b>(250.9)</b>           | (246.2)     | <b>(29.5)</b>         | (20.8)       |
| <b>EBITDA</b>                    | <b>92.5</b>                | 81.9        | <b>68.1</b>              | 44.8        | <b>11.1</b>           | 10.2         |
| <i>EBITDA margin %</i>           | <i>5.6%</i>                | <i>5.7%</i> | <i>2.4%</i>              | <i>1.7%</i> | <i>12.3%</i>          | <i>13.9%</i> |
| <b>Adjusted EBITDA*</b>          | <b>92.8</b>                | 96.2        | <b>78.6</b>              | 55.2        | <b>18.1</b>           | 14.3         |
| <i>Adjusted EBITDA* margin %</i> | <i>5.6%</i>                | <i>6.6%</i> | <i>2.7%</i>              | <i>2.1%</i> | <i>20.0%</i>          | <i>19.5%</i> |
| <b>Operating profit</b>          | <b>48.9</b>                | 40.3        | <b>43.6</b>              | 22.2        | <b>7.2</b>            | 5.9          |
| <i>Operating profit margin %</i> | <i>3.0%</i>                | <i>2.8%</i> | <i>1.5%</i>              | <i>0.9%</i> | <i>8.0%</i>           | <i>8.1%</i>  |

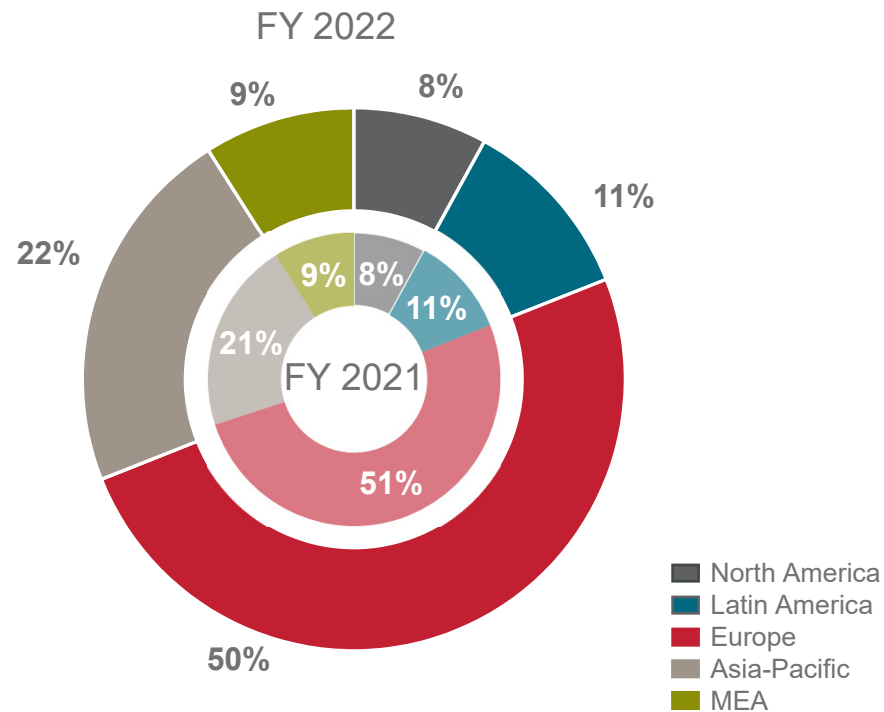
\* Excludes restructuring costs and share-based payments

~ Datatec Financial Services has been included in the Technology Distribution segment in FY22

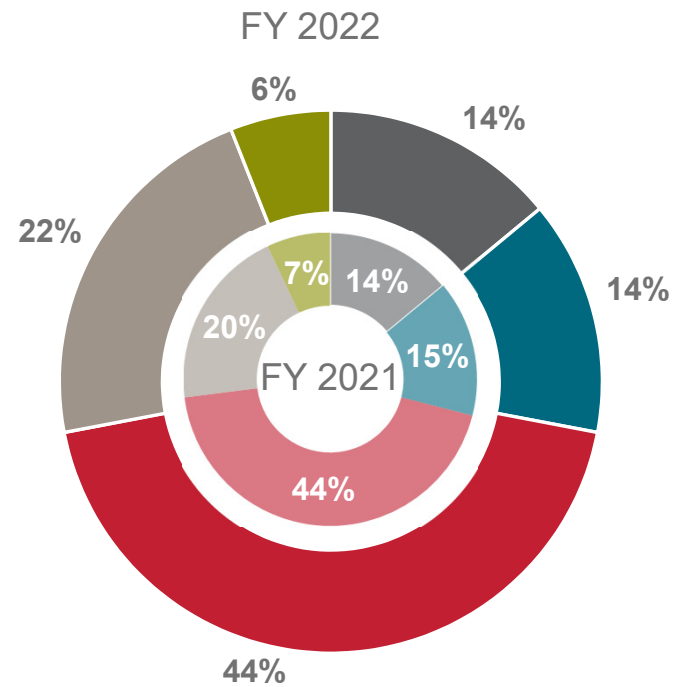
# Datatec Group

## Revenue & gross profit % contribution by geography

### Revenue contribution by geography



### Gross profit contribution by geography



Revenue and gross profit **mix similar** to prior year

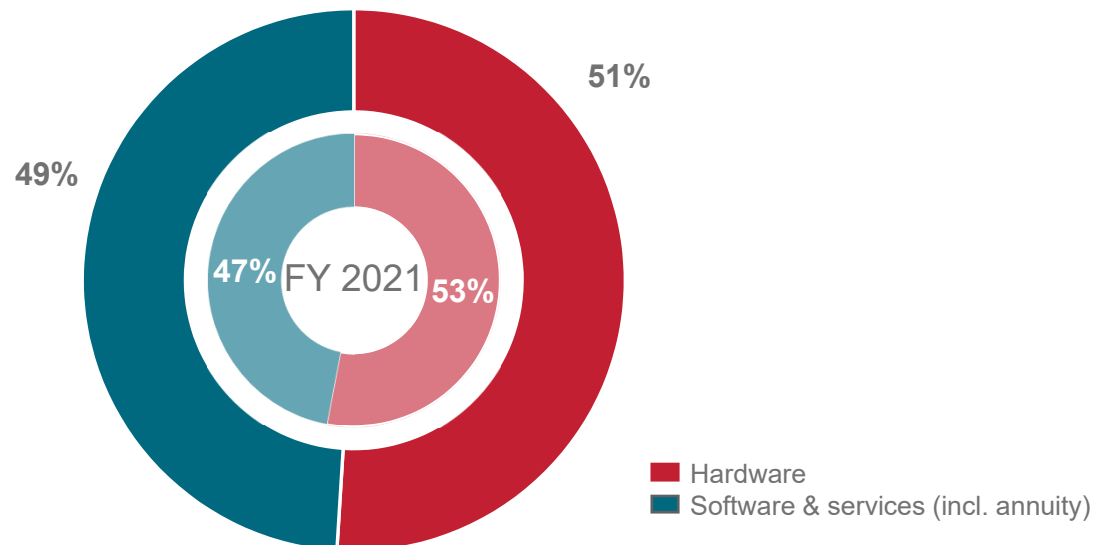
**Latin America** has been the **most challenged** region

# Datatec Group

## Revenue analysis: hardware vs software & services

### Revenue by segment

FY 2022



**Strong growth** in software and services

Business becoming **less asset intensive**

**Hardware impacted** by supply chain constraints

**Hardware** trending to **below 50%** of the revenue mix

# Datatec Group

## Balance sheet summary

| US\$m                                              | FY 2022        | FY 2021        |
|----------------------------------------------------|----------------|----------------|
| <b>Assets</b>                                      | <b>3,012.2</b> | <b>2,797.3</b> |
| Non-current assets                                 |                |                |
| Goodwill                                           | 262.6          | 255.5          |
| Acquired intangible assets & software              | 28.1           | 33.9           |
| Other non-current assets                           | 322.4          | 265.3          |
| Current assets                                     | 2,399.1        | 2,242.6        |
| <b>Equity &amp; Liabilities</b>                    | <b>3,012.2</b> | <b>2,797.3</b> |
| Shareholders' funds                                | 563.4          | 583.2          |
| Non-controlling interests                          | 67.5           | 57.5           |
| Long-term liabilities                              | 225.1          | 172.2          |
| Acquisition-related liabilities                    | 4.1            | 2.6            |
| Current liabilities                                | 2,152.1        | 1,981.8        |
| <b>Net debt</b>                                    | <b>(130.1)</b> | <b>(60.9)</b>  |
| <b>Net (debt)/cash excluding lease liabilities</b> | <b>(35.7)</b>  | <b>53.4</b>    |

**Increased net debt** due to strong trading and higher inventory

**\$83m** of **dividends** during the year, of which \$43m was paid in cash

**Structural** working capital **improvements**

# Datatec Group

## Balance sheet summary - segmental

|                                                    | ICT Solutions and Services |                | Technology Distribution~ |                | Management Consulting |             |
|----------------------------------------------------|----------------------------|----------------|--------------------------|----------------|-----------------------|-------------|
| US\$m                                              | FY 2022                    | FY 2021        | FY 2022                  | FY 2021        | FY 2022               | FY 2021     |
| <b>Assets</b>                                      | <b>1,368.7</b>             | <b>1,296.8</b> | <b>1,443.3</b>           | <b>1,336.1</b> | <b>90.9</b>           | <b>82.7</b> |
| Non-current assets                                 |                            |                |                          |                |                       |             |
| Goodwill                                           | 239.4                      | 230.8          | -                        | -              | 23.2                  | 24.7        |
| Acquired intangible assets & software              | 24.6                       | 27.1           | -                        | 2.2            | 3.5                   | 4.6         |
| Other non-current assets                           | 149.2                      | 143.6          | 157.1                    | 106.4          | 11.0                  | 11.9        |
| Current assets                                     | 955.5                      | 895.3          | 1,286.2                  | 1,227.5        | 53.2                  | 41.5        |
| <b>Liabilities</b>                                 | <b>986.7</b>               | <b>935.5</b>   | <b>1,325.8</b>           | <b>1,170.4</b> | <b>53.3</b>           | <b>35.7</b> |
| Long-term liabilities                              | 109.1                      | 111.4          | 97.6                     | 47.8           | 15.1                  | 10.5        |
| Acquisition-related liabilities                    | 4.1                        | 2.6            | -                        | -              | -                     | -           |
| Current liabilities                                | 873.5                      | 821.5          | 1,228.2                  | 1,122.6        | 38.2                  | 25.2        |
| <b>Net (debt)/cash</b>                             | <b>(151.2)</b>             | <b>(123.4)</b> | <b>(85.0)</b>            | <b>(19.0)</b>  | <b>3.7</b>            | <b>8.8</b>  |
| <b>Net (debt)/cash excluding lease liabilities</b> | <b>(97.2)</b>              | <b>(60.7)</b>  | <b>(51.3)</b>            | <b>24.2</b>    | <b>9.7</b>            | <b>16.5</b> |

~ Datatec Financial Services has been included in the Technology Distribution segment in FY22

Results – year ended February 2022

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# Datatec Group

## Cash flow

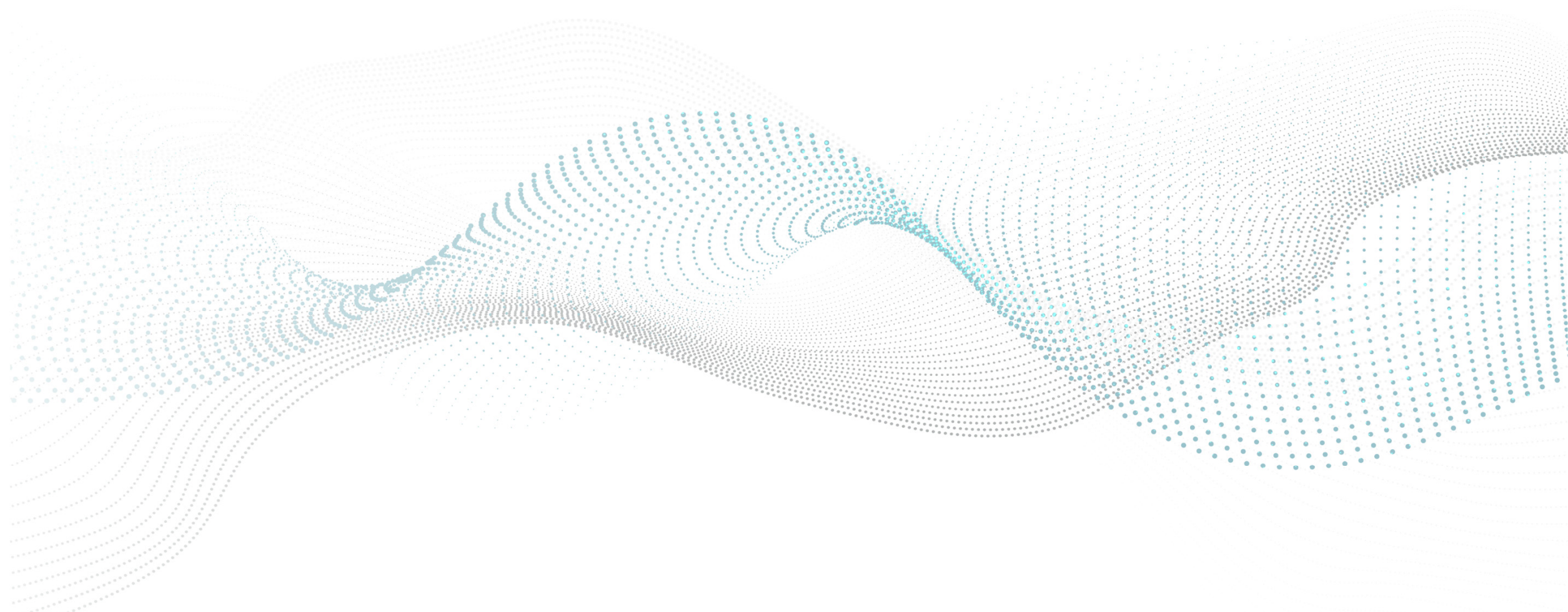
| US\$m                                                     | FY 2022       | FY 2021      |
|-----------------------------------------------------------|---------------|--------------|
| <b>EBITDA</b>                                             | <b>154.5</b>  | <b>118.6</b> |
| Working capital changes                                   | (83.8)        | 78.2         |
| Other working capital changes                             | (7.0)         | 1.7          |
| Other movements                                           | 33.0          | 35.8         |
| <b>Cash generated from operations</b>                     | <b>96.7</b>   | <b>234.3</b> |
| Net finance costs paid                                    | (31.2)        | (25.7)       |
| Taxation paid                                             | (26.3)        | (36.6)       |
| <b>Net cash inflow from operating activities</b>          | <b>39.2</b>   | <b>172.0</b> |
| Net cash outflow for acquisitions                         | (6.6)         | (5.5)        |
| Settlement of acquisition-related option                  | (5.9)         | -            |
| Settlement of acquisition-related liabilities             | (2.0)         | -            |
| Net cash outflow from other investing activities          | (27.1)        | (28.7)       |
| Dividend paid to shareholders                             | (43.1)        | -            |
| Net cash (outflow)/inflow from other financing activities | (20.6)        | 15.0         |
| <b>(Decrease)/increase in cash &amp; cash equivalents</b> | <b>(66.1)</b> | <b>152.8</b> |
| Cash & cash equivalents at beginning of year              | 478.8         | 332.3        |
| Translation difference on cash & cash equivalents         | 3.3           | (6.3)        |
| <b>Cash &amp; cash equivalents at end of year</b>         | <b>416.0</b>  | <b>478.8</b> |

**Working capital** cash flows **impacted** by strong growth and supply chain delays

**Positive operating** cash generated

**\$43m dividends** paid in cash

# Operational review

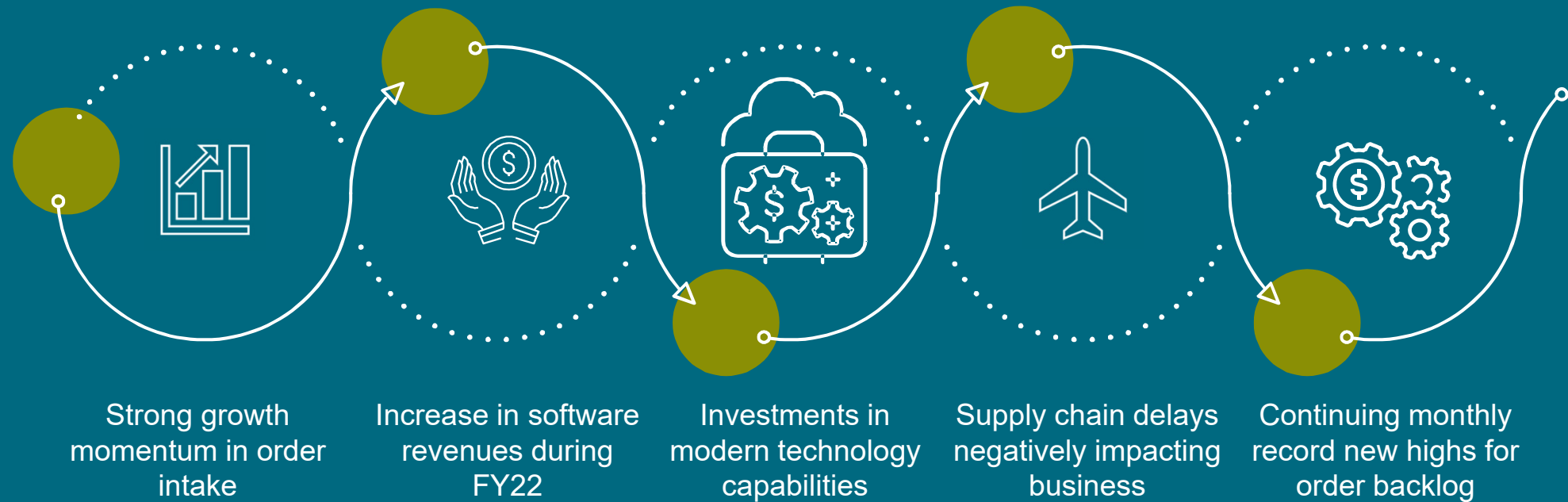


# Logicalis Group



# Logicalis Group

## Highlights

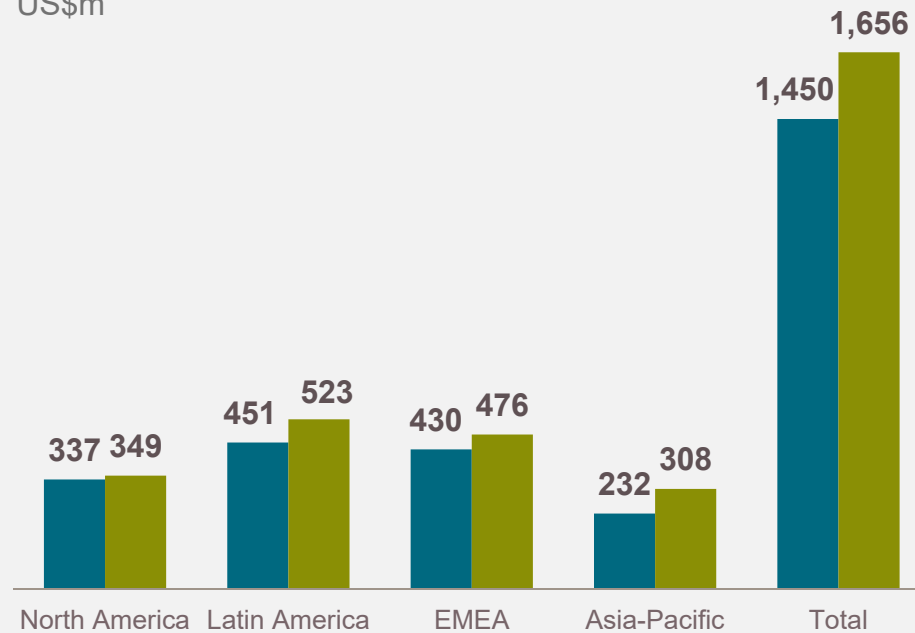


# Logicalis Group

## Revenue & gross profit by geography

### Revenue

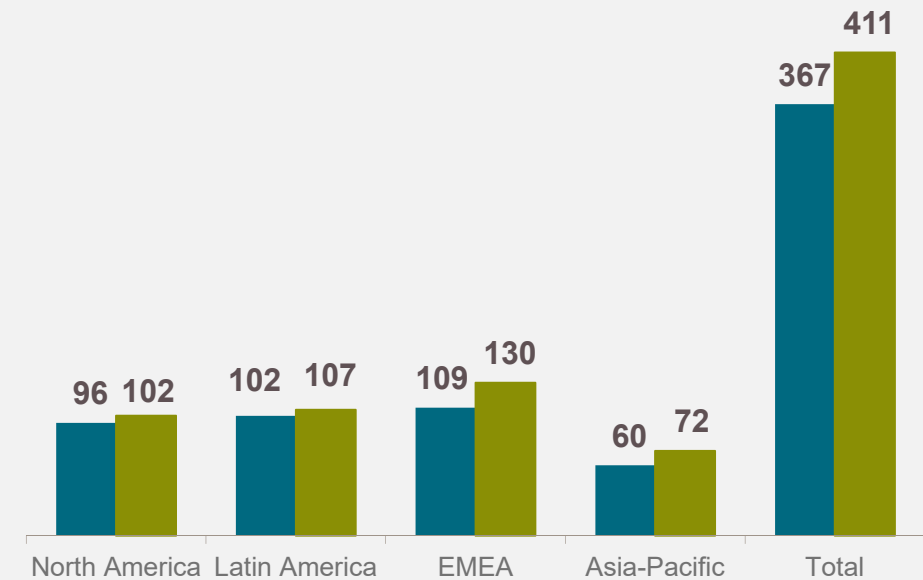
US\$m



■ FY 2021  
■ FY 2022

### Gross profit

US\$m

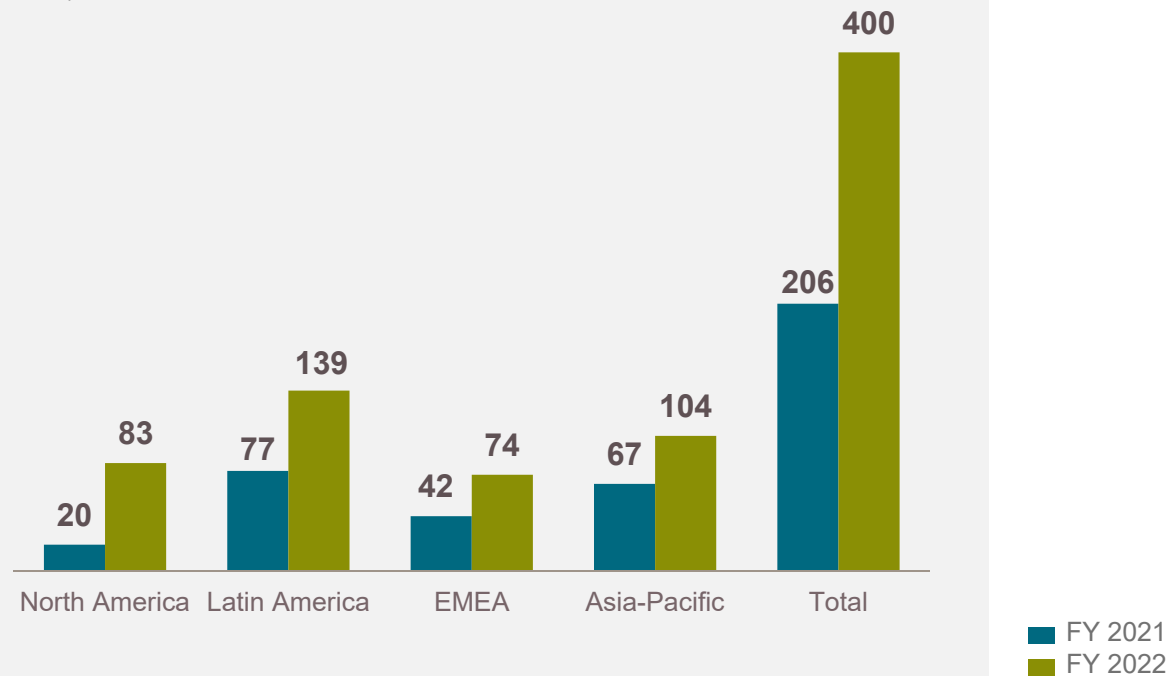


# Logicalis Group

## Product backlog (on a net revenue basis)

### Product backlog

US\$m



Significant increase in backlog  
from shipment delays due to  
**global supply chain issues**

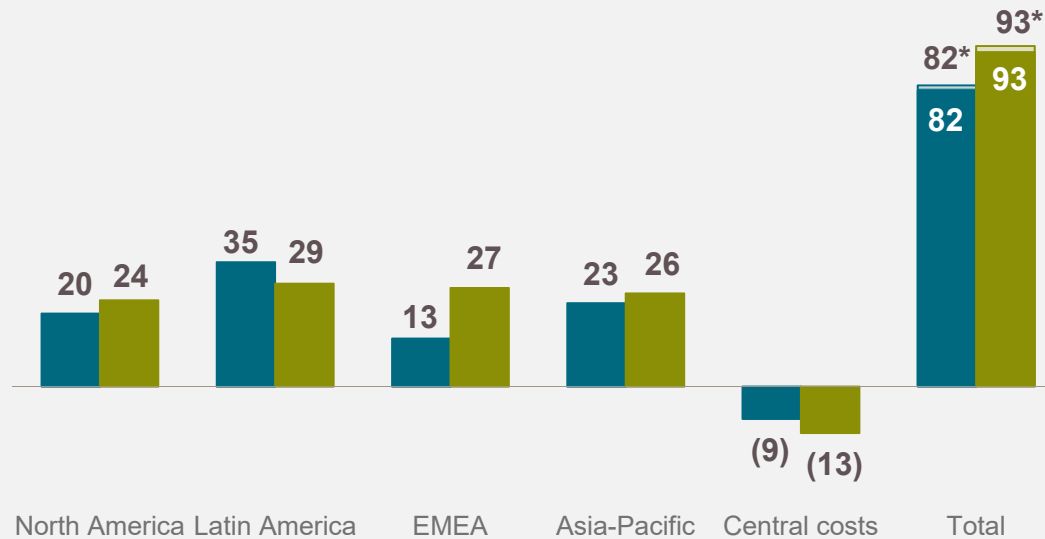
**Latin America** most impacted

# Logicalis Group

## EBITDA by geography

### EBITDA

US\$m



■ FY 2021  
■ FY 2022

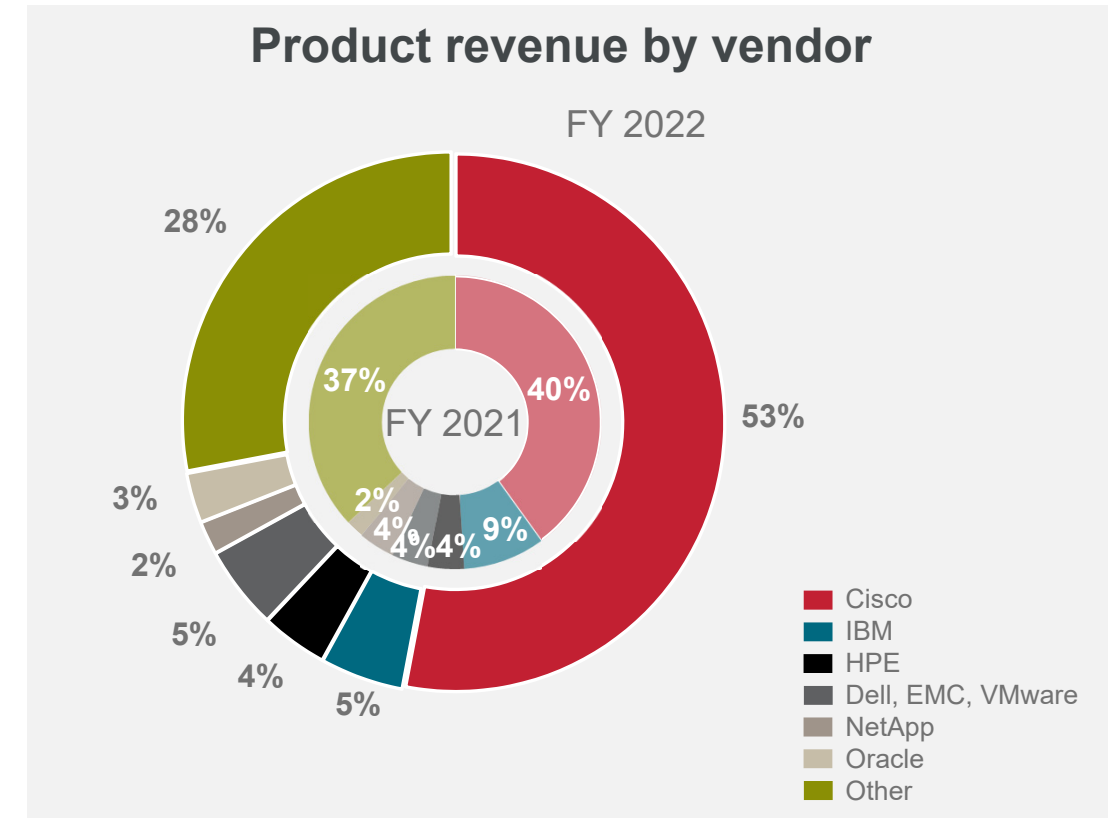
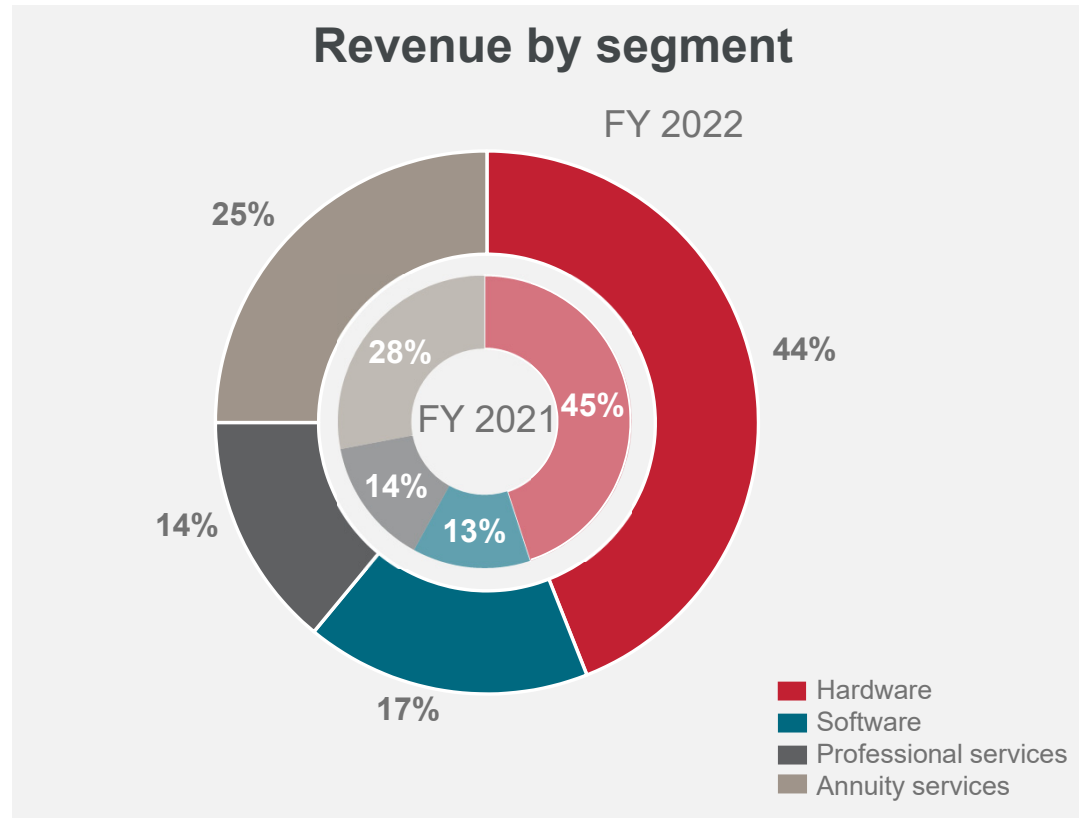
Positive **EBITDA growth** across all regions except Latin America

Investments in Global Services and Operations has led to **increased central costs**

\* Excluding share-based payment charges

# Logicalis Group

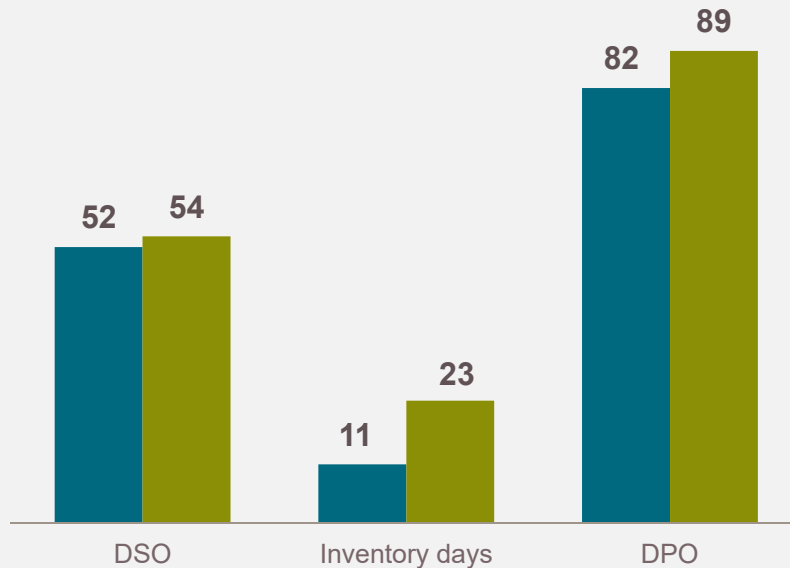
## Revenue by segment & product revenue by vendor



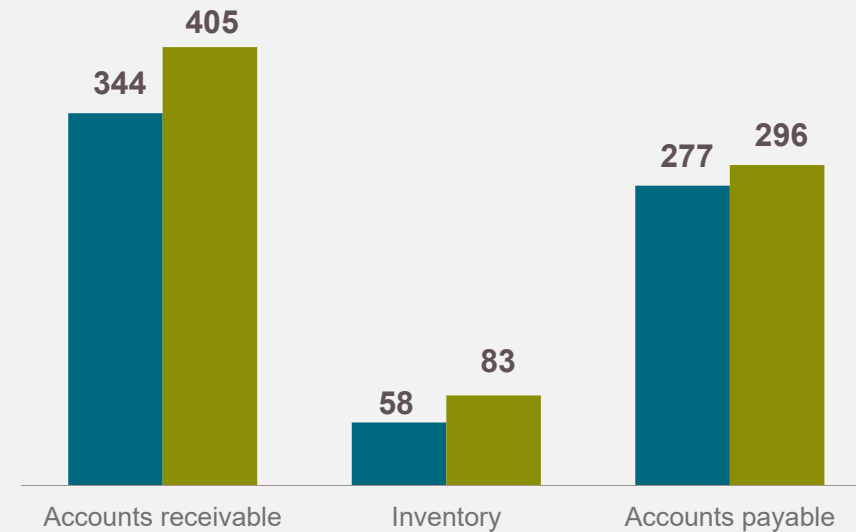
# Logicalis Group

## Working capital

### Days



### US\$m



■ FY 2021  
■ FY 2022

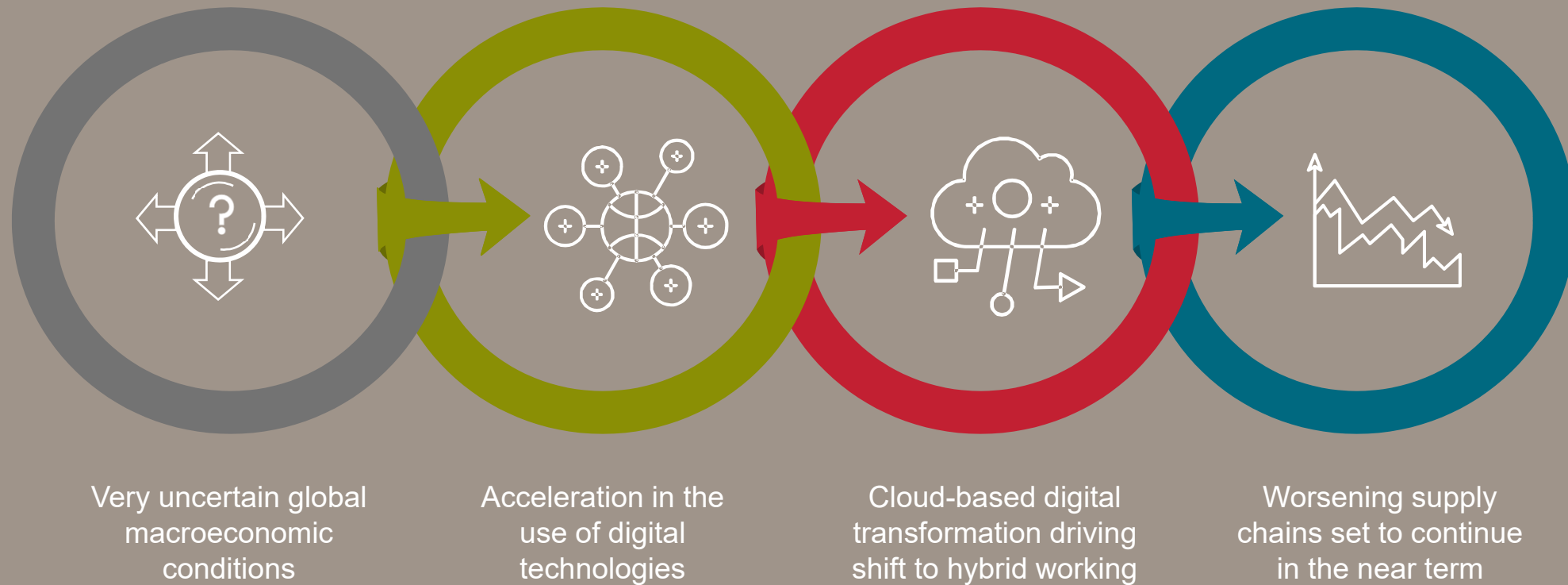
**Increase** in net working capital **of \$67m**

**Growth** in working capital driven by product sales

Partial shipments **increasing inventories**

# Logicalis Group

## Outlook

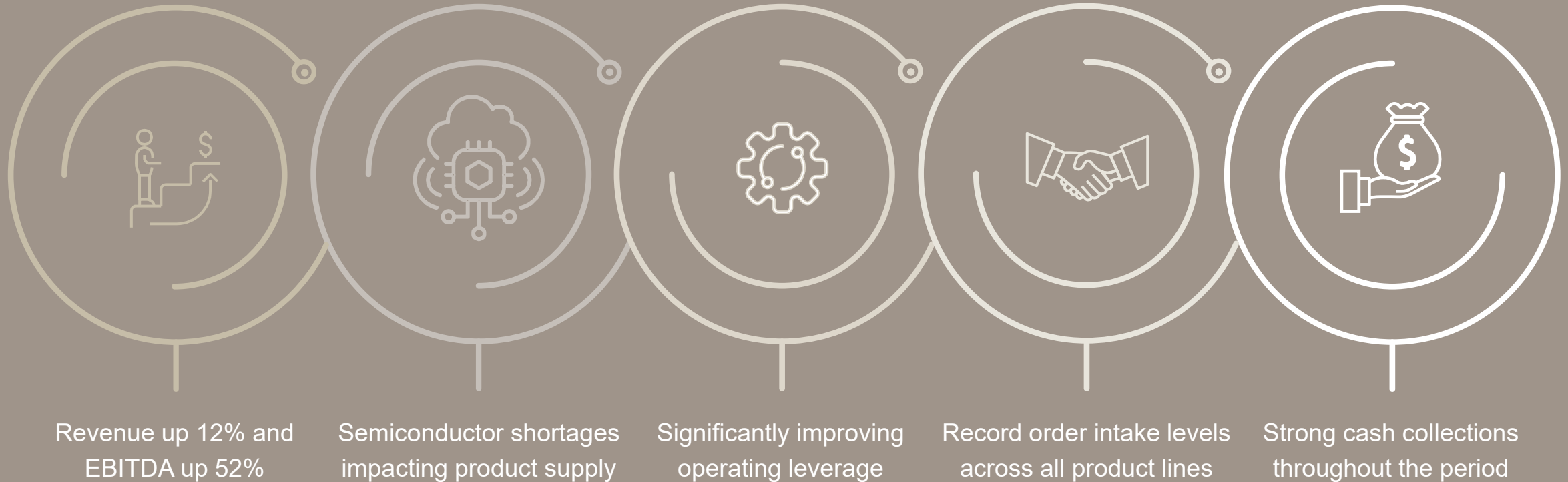


# Westcon International



# Westcon International

## Highlights

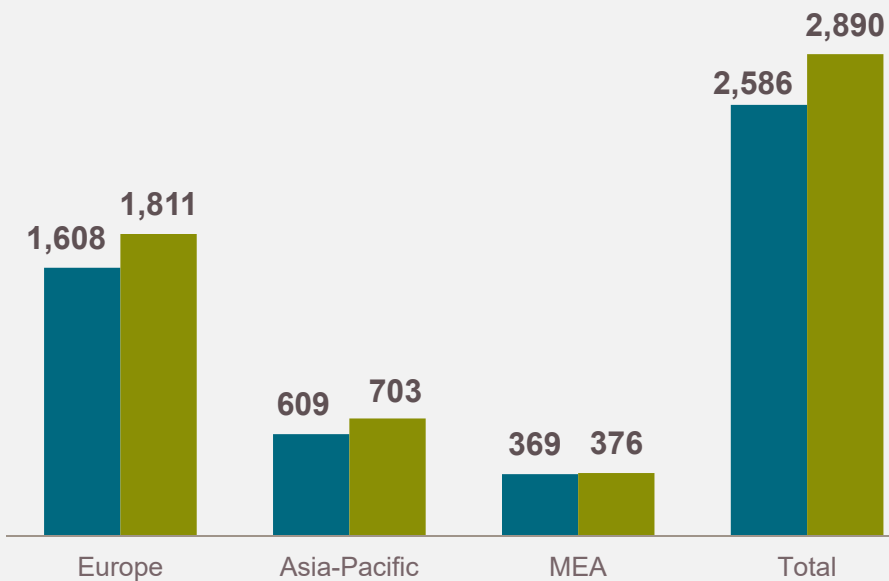


# Westcon International

## Revenue & gross profit by geography

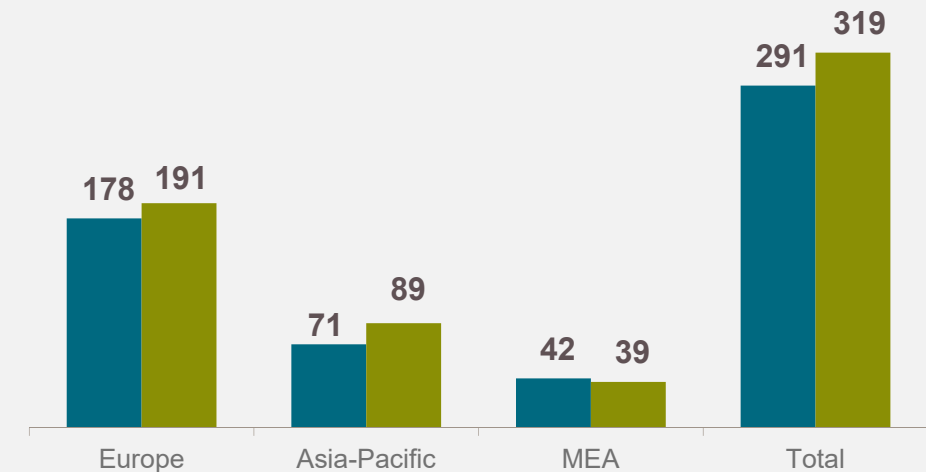
### Revenue

US\$m



### Gross profit

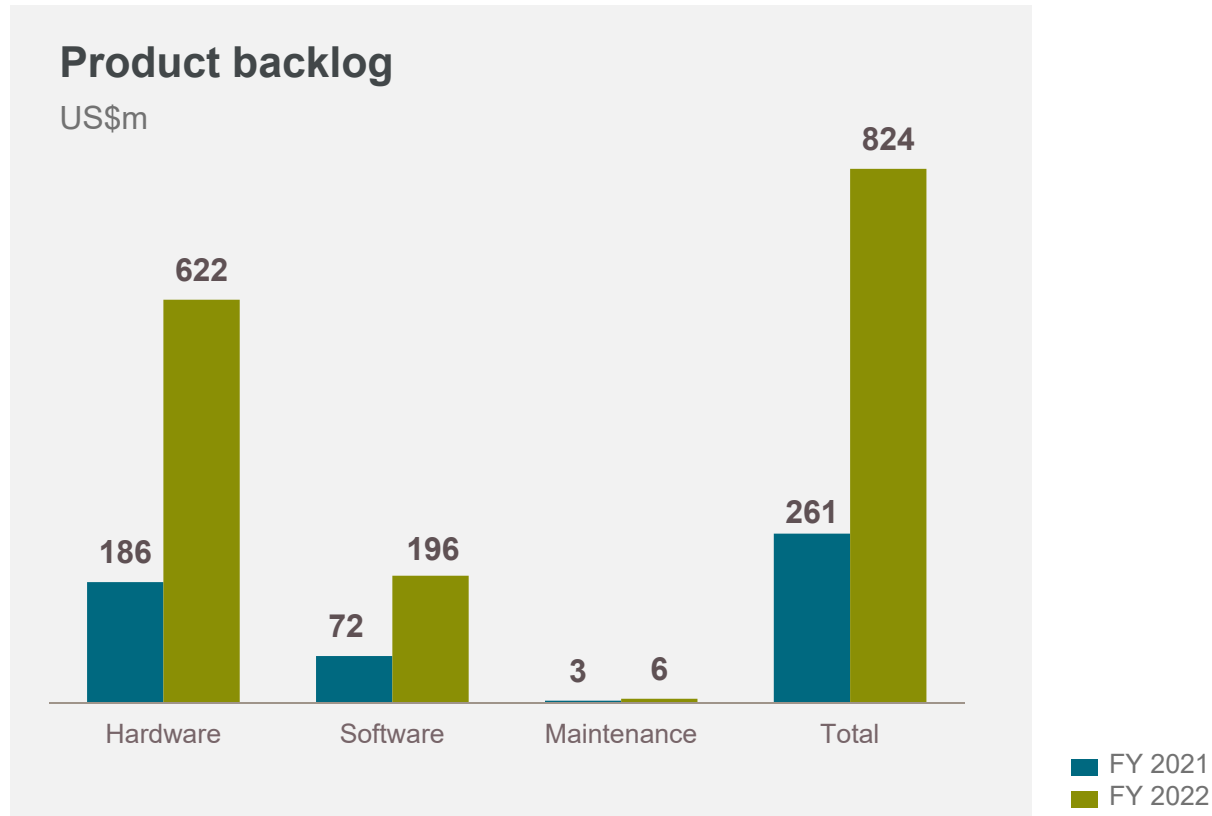
US\$m



~ Datatec Financial Services has been included in the Westcon International segment in FY22

# Westcon International

## Product backlog (on a net revenue basis)

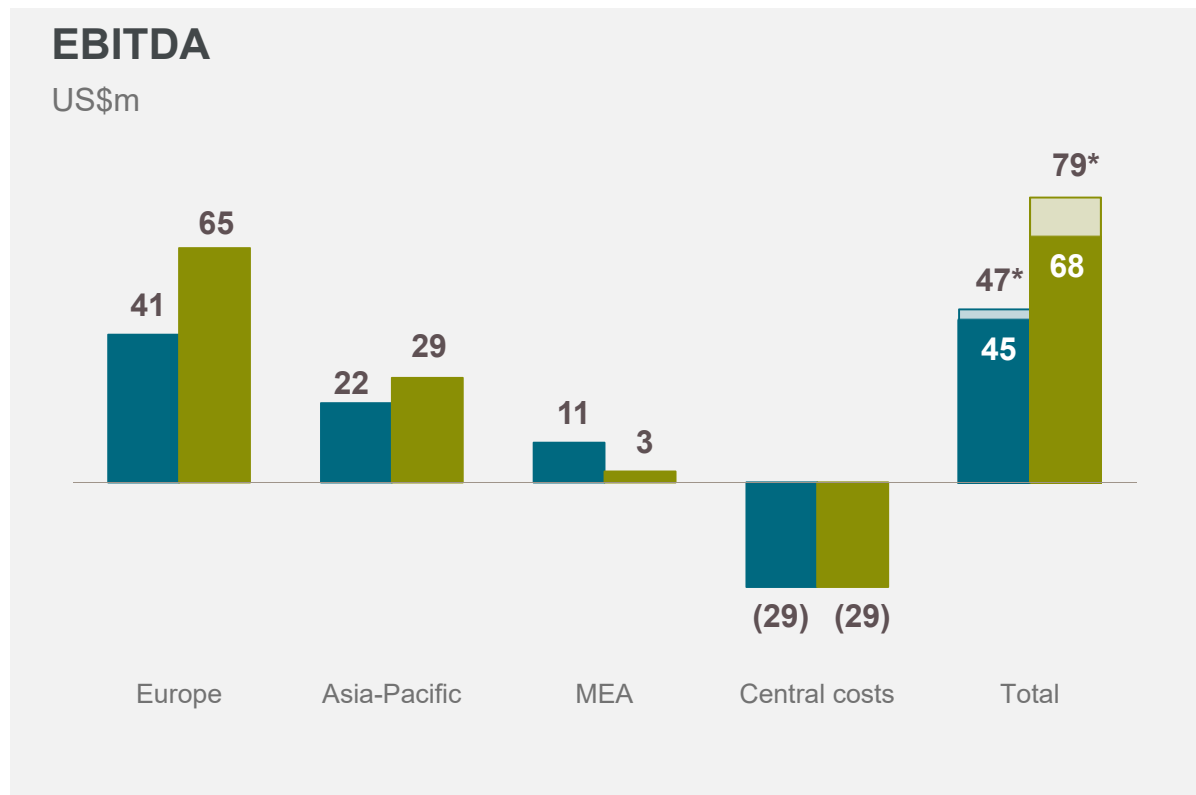


Significant increase in backlog  
from shipment delays due to  
**global supply chain issues**

**Hardware** most impacted

# Westcon International

## EBITDA by geography



**EBITDA** increase of 52%

**Significant growth** in Europe and Asia-Pacific but MEA includes withholding tax reserve

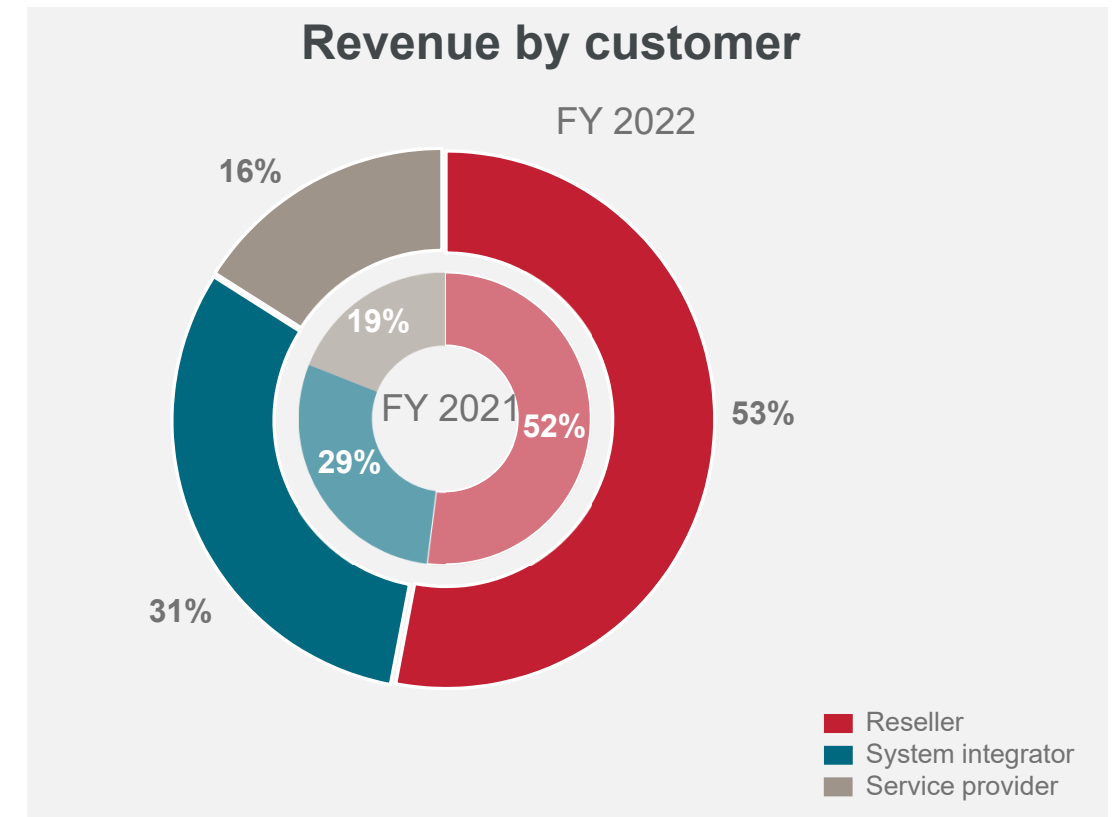
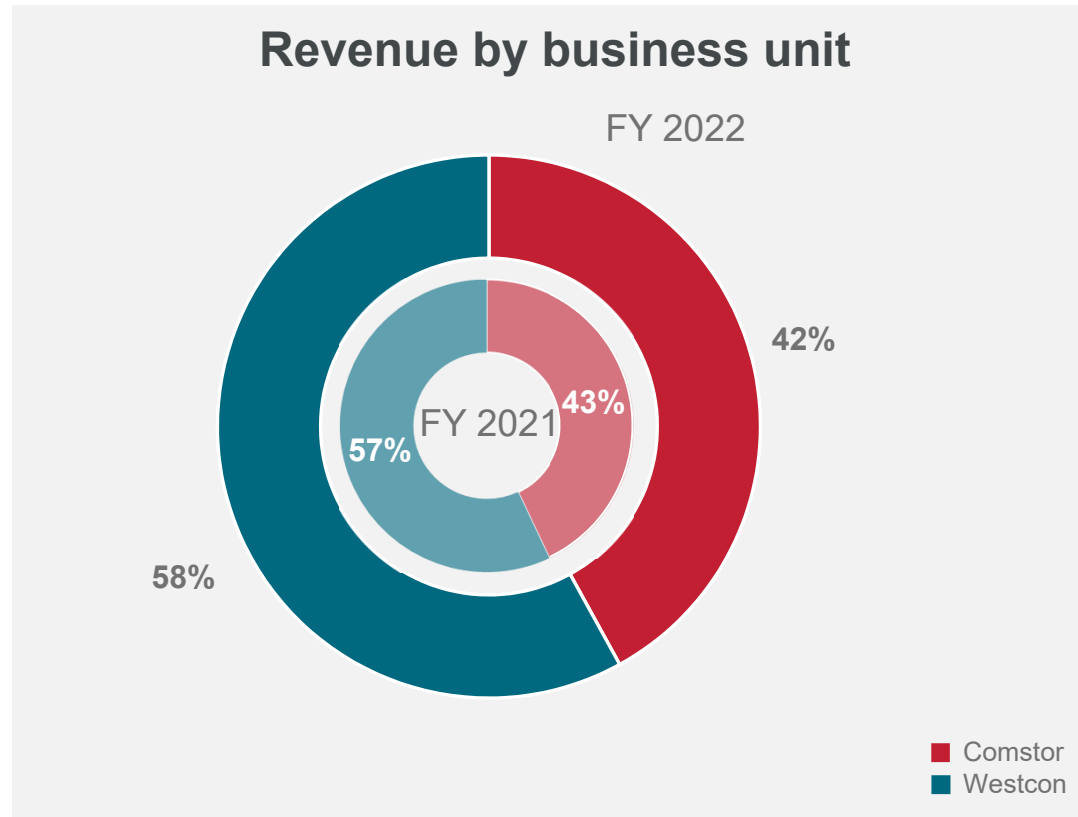
Central costs now at **sustainable levels** in current configuration

\* Excluding share-based payment charges

~ Datatec Financial Services has been included in the Westcon International segment in FY22

# Westcon International

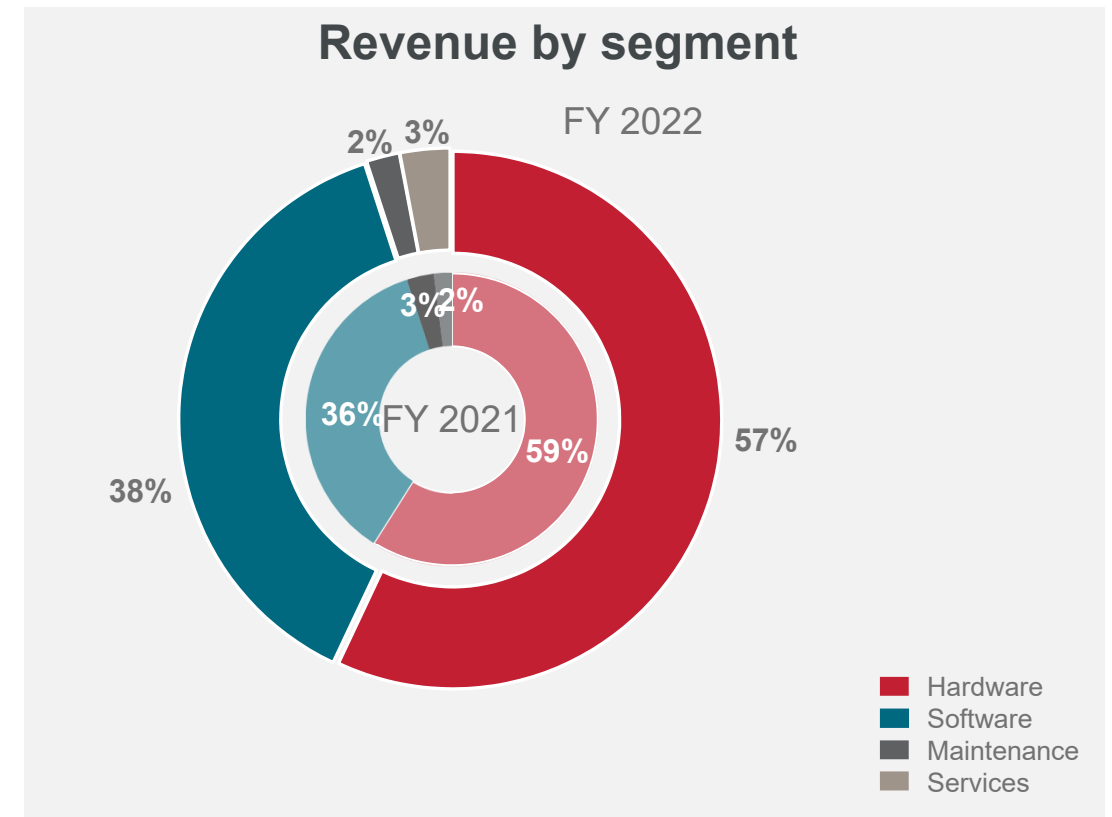
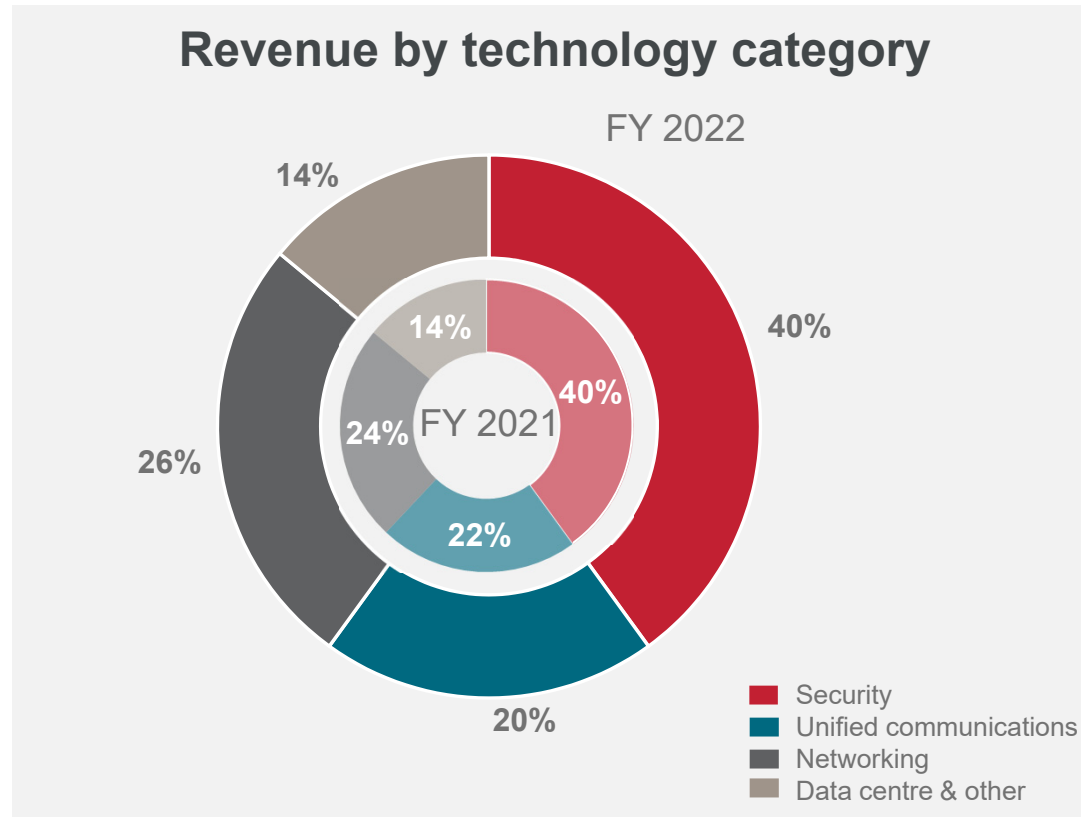
## Revenue % by business unit & customer



~ Datatec Financial Services has been included in the Westcon International segment in FY22

# Westcon International

## Revenue % by technology category & segment

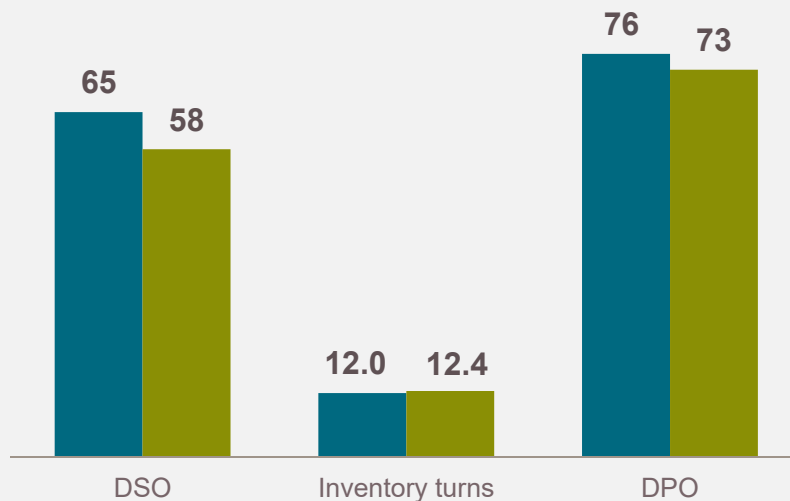


~ Datatec Financial Services has been included in the Westcon International segment in FY22

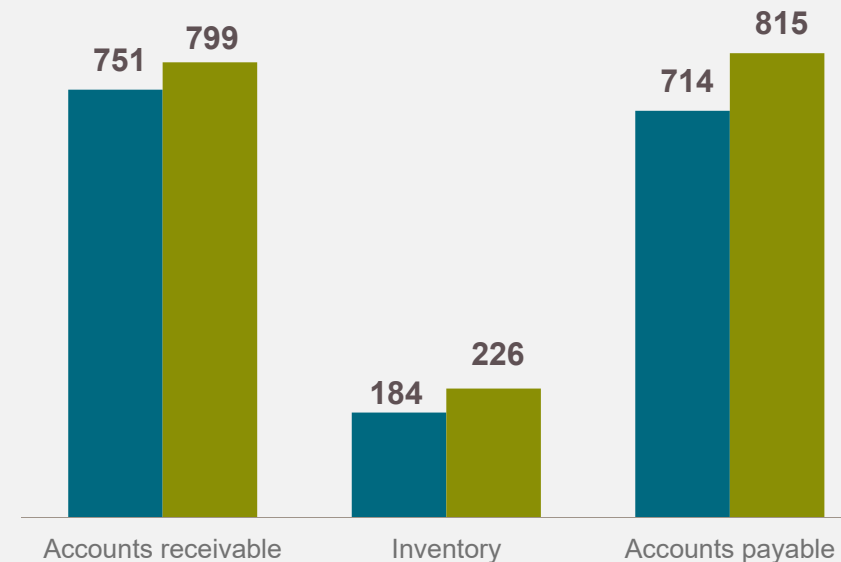
# Westcon International

## Working capital

### Days



### US\$m



Overall 5 day  
**improvement** in NWC  
days

**Significant  
improvement** in DSO

Overall net working  
capital **decrease of  
\$11m**

■ FY 2021  
■ FY 2022

~ Datatec Financial Services has been included in the Westcon International segment in FY22

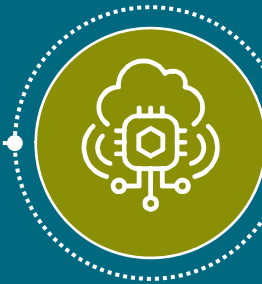
Results – year ended February 2022

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# Westcon International

## Outlook

Return-to-the-office, hybrid-working and security threats continue to fuel demand



Expecting backlog levels to remain high in the mid-term

Geopolitical tension in Europe at an all time high

Semiconductor shortages and supply chain disruption continuing to impact

# Analysys Mason



# Analysys Mason

## Highlights

Strong revenue growth with improving gross margins



Increased scale combined with operational efficiency driving better P&L

Continued strong performance from Europe with improvement in Asia and US

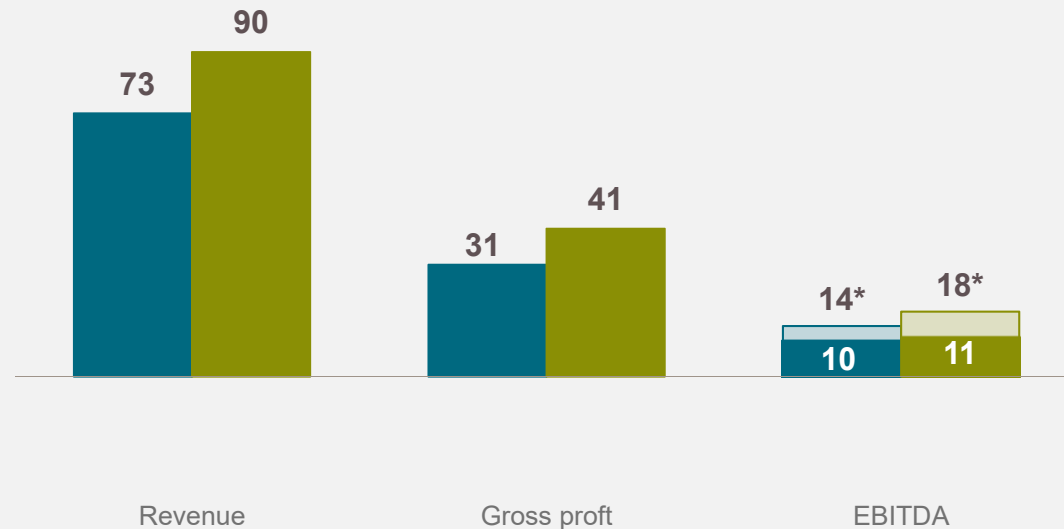
Strengthening position in Satellite and move into space-based networking with acquisition of NSR

# Analysys Mason

## Financial performance

### EBITDA

US\$m



■ FY 2021  
■ FY 2022

Revenue **23% growth**  
due to increasing scale  
and utilising resources

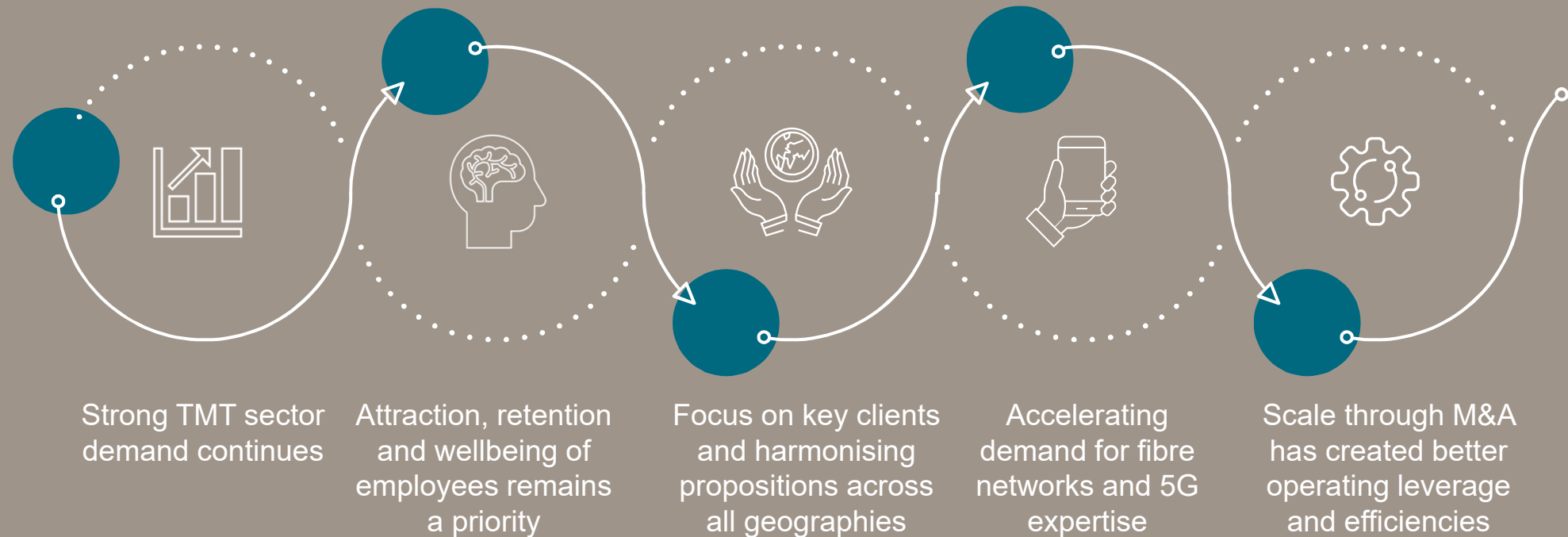
31% gross profit growth  
and **margin  
improvement**

**EBITDA growth** of 9%,  
impacted by IFRS2  
charge

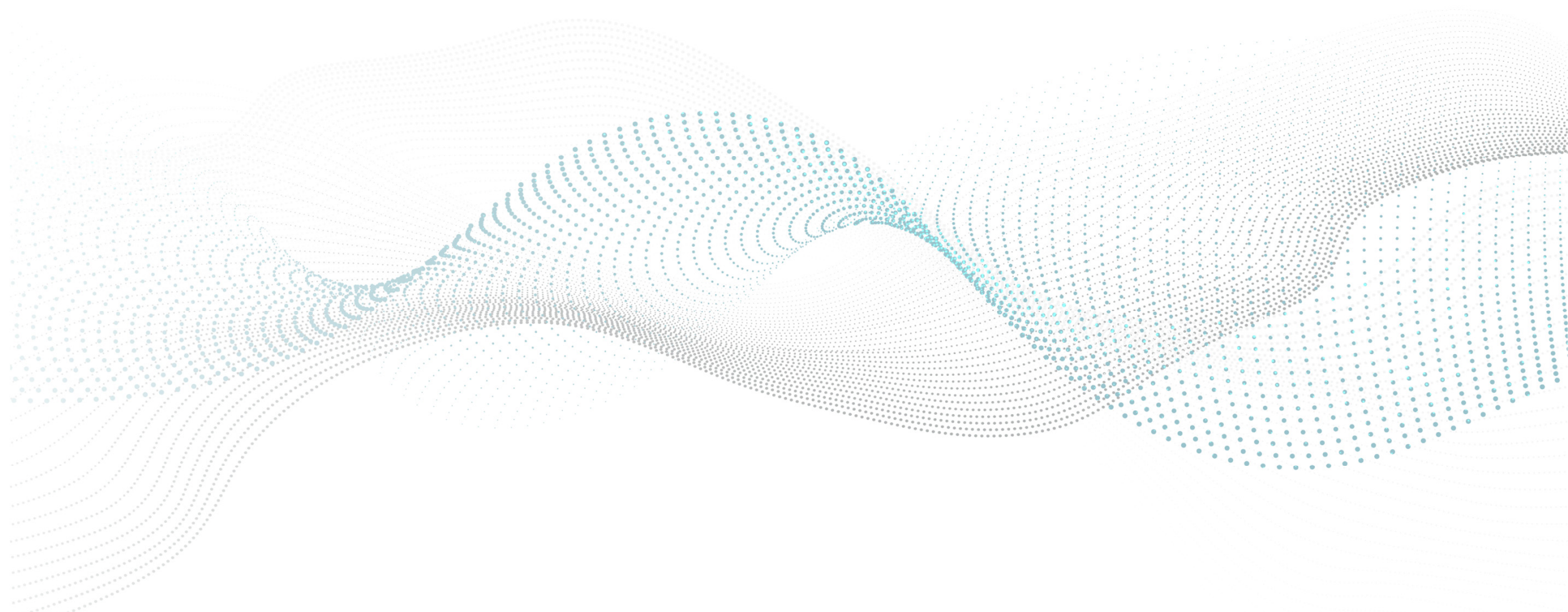
\* Excluding share-based payment charges

# Analysys Mason

## Outlook



# Prospects & Outlook

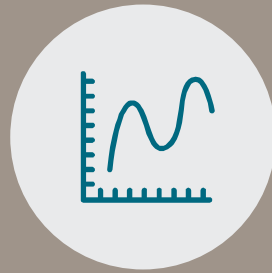


# Datatec Group

## Prospects & Outlook



Strong demand for the Group's technology solutions and services



Semiconductor shortages and supply chain issues challenging



Economic uncertainty from Ukraine, soaring fuel, Covid lockdowns



Strategic review focused on value creation

# Questions?